

## Notice of a meeting of Council

## Wednesday, 9 April 2014 2.30 pm Council Chamber, Municipal Offices

|              | Membership  |
|--------------|---|
| Councillors: | Wendy Flynn (Chair), Simon Wheeler (Vice-Chair), Andrew Chard,  |
|              | Garth Barnes, Ian Bickerton, Nigel Britter, Chris Coleman,      |
|              | Barbara Driver, Bernard Fisher, Jacky Fletcher, Rob Garnham,    |
|              | Les Godwin, Colin Hay, Penny Hall, Tim Harman, Rowena Hay,      |
|              | Diane Hibbert, Sandra Holliday, Peter Jeffries, Steve Jordan,   |
|              | Andrew Lansley, Paul Massey, Helena McCloskey, Andrew McKinlay, |
|              | Paul McLain, David Prince, John Rawson, Anne Regan, Rob Reid,   |
|              | Chris Ryder, Diggory Seacome, Duncan Smith, Malcolm Stennett,   |
|              | Charles Stewart, Klara Sudbury, Pat Thornton, Jon Walklett,     |
|              | Andrew Wall, Roger Whyborn and Suzanne Williams                 |

## Agenda

| 8. | GLOUCESTER, CHELTENHAM AND TEWKESBURY JOINT CORE<br>STRATEGY - PRE SUBMISSION VERSION FOR PUBLIC<br>CONSULTATION<br>Report of the Leader of the Council | (Pages<br>1 - 2) |
|----|---|------------------|
|    |   |                  |

Contact Officer: Rosalind Reeves, Democratic Services Manager, 01242 774937 Email: <u>democratic.services@cheltenham.gov.uk</u>

> Andrew North Chief Executive

This page is intentionally left blank

## **JCS- Risk Assessment**

| The risk     |  |                 |                | Original risk score<br>(impact x likelihood) |                        |       | Managing risk |   |          |                     |                              |
|--------------|--|-----------------|----------------|--|------------------------|-------|---------------|---|----------|---------------------|------------------------------|
| Risk<br>ref. | Risk description   | Risk<br>Owner   | Date<br>raised | Impact<br>1-5                                | Likeli-<br>hood<br>1-6 | Score | Control       | Proposed Action   | Deadline | Responsible officer | Transferred to risk register |
| 1.           | If the council is unable<br>to come up with long<br>term solutions which<br>bridge the gap in the<br>medium term financial<br>strategy then it will find<br>it increasingly difficult to<br>prepare budgets year<br>on year without making<br>unplanned cuts in<br>service provision | Mark<br>Sheldon |                | 4 -<br>Major                                 | 4 -<br>Moderate        | 16    | Reduce        | Progression of the<br>JCS will minimise<br>delays to the delivery<br>of developments<br>which are important<br>for the Cheltenham<br>and wider<br>Gloucestershire<br>economy and will<br>assist the Council's<br>longer term ability to<br>support service<br>delivery to the local<br>community. |          | Tracey<br>Crews     |                              |
| 2.           | If the council does not<br>keep the momentum<br>going with regards to<br>the JCS the policy<br>vacuum left by the<br>abolition of the RSS<br>and the resultant delay<br>in projections and<br>framework could result<br>in inappropriate<br>development.                             | Andrew<br>North |                | 4 –<br>Major                                 | 4 –<br>Moderate        | 16    | Reduce        | Progression of the<br>JCS will increase the<br>weight accorded to<br>the plan and minimise<br>the risk of<br>inappropriate<br>development taking<br>place on sites which<br>are more sensitive<br>and less sustainable<br>than those proposed<br>for allocation within<br>the plan.               |          | Tracey<br>Crews     |                              |
| 3.           | If the council does not<br>progress as quickly as<br>possible to preparing<br>the Cheltenham Plan,<br>then the Borough will<br>be exposed to the risk  | Mike<br>Redman  |                | 3 –<br>Marginal                              | 4 –<br>Moderate        | 12    | Reduce        | Progression of the<br>JCS is essential to<br>underpin the<br>proposed policies<br>within the<br>Cheltenham Plan.  |          | Tracey<br>Crews     |                              |

|      | of inappropriate development.   |                 |            |                       |                 |         |               |   |                 |  |
|------|---|-----------------|------------|-----------------------|-----------------|---------|---------------|---|-----------------|--|
| 4.   | If Cheltenham is not<br>able to grow its<br>business rate base<br>each year then it will<br>impact on the income<br>the Council receives<br>through the business<br>rates retention scheme. | Mark<br>Sheldon |            | 4 –<br>Major          | 2 – Very<br>Low | 8       | Reduce        | Progression of the<br>JCS will minimise<br>delays to the delivery<br>of developments<br>which are important<br>for the Cheltenham<br>and wider<br>Gloucestershire<br>economy and will<br>assist the Council's<br>longer term ability to<br>support service<br>delivery to the local<br>community. | Tracey<br>Crews |  |
| Ехр  | lanatory notes  |                 |            |                       |                 | -       |               | · · · · · ·   |                 |  |
| Imp  | act – an assessment of the  | e impact if tl  | he risk c  | occurs on             | a scale of 1-   | 5 (1 be | eing least ir | npact and 5 being major or c  | ritical)        |  |
| Like | elihood – how likely is it th   | at the risk w   | /ill occur | <sup>.</sup> on a sca | le of 1-6       |         |               |   |                 |  |
| (1 b | eing almost impossible, 2 i   | s very low, 3   | 3 is low,  | 4 signific            | ant, 5 high a   | and 6 a | a very high   | probability)  |                 |  |
| Con  | Control - Either: Reduce / Accept / Transfer to 3rd party / Close   |                 |            |                       |                 |         |               |   |                 |  |